

Adriana Ference
5325 North Rutherford Avenue
Chicago, IL 60656

May 1, 2014

Dear Mr. Grimaldi,

As you know, on May 9, 2014, I will be married to Ted Woosley. Ted works for Landrum & Brown. Landrum & Brown has active contracts with the City of Chicago and provides services to the Chicago Department of Aviation.

As a proactive and protective measure, and to avoid any real or perceived potential for conflict, I wish to recuse myself from the handling of any Landrum & Brown paperwork. I will make arrangements as needed for others to support my duties in this regard.

Sincerely,



Adriana Ference

cc: Jonathan Leach, Chief Operating Officer, Chicago Department of Aviation
Steve Berlin, Executive Director, Chicago Board of Ethics

