# AUSTIN ISW ROUNDTABLE





## Agenda

- **1** Welcome
- **2 RFP Process Review**
- **3 RFP Evaluation & Feedback Summaries**
- **4** Next Steps





# **RFP PROCESS REVIEW**



## **RFP Timeline**

#### **STEP 1** 3 months

#### **Develop & Release RFP**

Based on input from Roundtables, stakeholder interviews, and Visioning Workshop; DPD assisted by pro-bono consultant team

JUNE

VISIONING

WORKSHOP

#### **STEP 2** 3 months

#### Responses Developed

Additional engagement opportunities throughout

#### **STEP 3** 1.5 months

#### **Evaluation**

Respondents present proposals to community; Evaluation Committee reviews **STEP 4** 6-9 months

Developer Selected & Negotiation Begins

JUNE ROUNDTABLE JULY ROUNDTABLE

ULY SEPTEMBER IDTABLE ROUNDTABLE

OCTOBER NOVEMBER ROUNDTABLE ROUNDTABLE JANUARY DEVELOPER PRESENTATIONS PART I JANUARY DEVELOPER PRESENTATIONS PART II

CONTINUED ENGAGEMENT



## **City's Evaluation Criteria**

Does the proposal build Community Wealth?

#### 30% of total score

- Community Partnerships
- Commitment to Equity
- Local Hiring
- Promoting Small Businesses

Is the proposal a great example of Professional Competence?

#### 40% of total score

- Professional Experience
- Design Excellence
- Responding to Community Priorities
- Innovation and Creativity

Is the proposal Economically Feasible?

**30%** of total score

#### Total Project Cost

- Public Assistance Requested
- Financial Qualifications

**Community Presentation Feedback / Online Survey Results** 



# **RFP SUBMISSION SUMMARIES**





## **Respondent Teams**

#### Tuesday, Jan 19 | 6:00-8:15pm

Introduction, Community Feedback & Evaluation Process

Holsten Development & New Moms



548 Development



Evergreen Development & Imagine Group





Heartland Housing & Oak Park Regional Housing

Brinshore Development & West Side Health Authority







Rankins Group & Structure Group





## **Concerns in All Presentations**

**Evaluation Takeaways** 

- 1. Services & Amenities vs Wealth-Building Uses
- 2. "Building is too tall" vs "Building could be taller"
- 3. "Market-Rate vs Affordable vs Supportive Units vs For-Sale"
- 4. Parking
- 5. Total Development Costs
- 6. Community Engagement



## Laramie RFP – Economic Impact Summary

Respondent Team	Proposed Direct	Proposed	Proposed
	Permanent Job Impact	Total Development Costs	Sources of Funds
Holsten Development	88 new jobs	\$45.6 M	Debt, LIHTC, Historic TC,
+ New Moms	(+interns & entrepreneurs)		City Asst.
548 Development	>55-60 new jobs (+ interns & students)	\$45.2 M	Equity, Debt, LIHTC, NMTC, Historic TC, City Asst.
Imagine Group	27-29	\$28.3 M	Debt, LIHTC, Historic TC,
+ Evergreen Development	new jobs		City Asst.
Heartland Housing + Oak Park	127	\$37.5 M	Equity, Debt, LIHTC, NMTC,
Regional Housing Center	new / retained jobs		Historic TC, City Asst.
Brinshore Development	15	\$28.3 M	Debt, LIHTC, NMTC, Historic
+ West Side Health Authority	new jobs		TC, City Asst.
Sumac Development	12-17	\$17.4 M	Equity, Debt, LIHTC, NMTC,
+ Jupiter Architecture	new jobs		Historic TC, City Asst.
Rankins Group + Structure Group	TBC	\$47.3 M	Equity, Debt, LIHTC, NMTC, Historic TC, City Asst.

### Austin ISW Community Roundtable February 19, 2021 | DRAFT – FOR DISCUSSION



9

# HOLSTEN DEVELOPMENT & NEW MOMS PROPOSAL



#### Development Team

- Holsten Development
- New Moms, Inc

### Design Team

- Landon Bone Baker Arch.
- Moody Nolan (MBE) Arch.
- Civic Projects (MWBE)

### Construction Team

UJAMAA Construction (MBE)





#### Community Partners

- New Moms, Inc
- Access Community Health
- GoGrocer
- Sonrisa Dental
- MATTER
- Tye Moores
- Chicago Mobile Makers





#### Proposed Uses

- Access Health clinic: 16,000 sf
  - (bsmt, 1st, & 2nd floor of bank bldg)
- Business Incubator: 5,900 sf
  - (3rd floor of bank bldg)
- Retail Grocer: 3,000 sf
- Dental Clinic: 2,000 sf
- Plaza Space: 5,000 sf



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Laramie State Bank Redevelopmen

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**Evaluation Takeaways - Community** 

**2.6/5 stars** Overall Community Survey Score

#### How well did this proposal address the elements of Community Wealth Building?



#### **Community** Comments

#### What excites you?

- Community service providers with existing connection to Austin
- Proposal incorporates local community services
- Development team has experience to get the project done

#### What concerns you?

- Needs more community involvement, feels disconnected from what's currently going on
- Redundant uses to other projects already happening on the corridor
- Social services rather than revenue generating uses
- Seems to be less green/open space compared to other proposals



#### **Evaluation Takeaways - City**

#### **Community Wealth Building**

- Holsten has strong history of black & brown professionals
- Demonstrated commitment to small business development, but not locally connected
- Record of prior equitable hiring
- Scope seems too broad at points is priority health & wellness rather than local wealth?
- Moderate preliminary engagement of stakeholders

#### **Professional & Technical Competence**

- Team with prior knowledge/experience of similar projects
- Strong architectural & engineering understanding of historic building revitalization
- Design changes would be needed, but a strong design team

#### **Financial Feasibility**

- Demonstrated financial qualifications and access to financing
- Total project cost and City support roughly aligned with expectations



# **SOUL CITY STEAM CENTER** (548 DEVELOPMENT)



- Development Team
  - 548 Development

#### Design Team

- LSE Architects (MBE) Arch.
- TnS Studios (MWBE) Arch.

#### Construction Team

- Milhouse Engineering (MBE)
- Engage Civil (MBE)





#### Community Partners

- Majani Vegan
- Turkey Chop
- Bikettle Spin Studio
- Viola Brands
- QUE4 Radio
- West Town Bikes
- Chicago Human Rhythm
  Project





#### Proposed Uses

- Commercial spaces with black-owned local businesses: Majani Vegan, Turkey Chop, Bikettle spin studio, Viola Brands cannabis dispensary
- STEAM educational & technical training by QUE4, Chicago Human Rhythm Project, and West Town Bikes
- 6,100 sf community plaza

## Austin ISW Community Roundtable February 19, 2021 | DRAFT – FOR DISCUSSION



22

Department of Planning and Development

Service Turkey Chop +

READ

**Evaluation Takeaways - Community** 

**3.6/5 stars** Overall Community Survey Score

#### How well did this proposal address the elements of Community Wealth Building?



#### **Community Comments**

#### What excites you?

- Black-led development team
- Multiple new black-owned businesses
- Outdoor space
- Having a community space that is art and culture focused.
- Business commitments, jobs, career training, residences, solar energy drives and career training

#### What concerns you?

• Initial phase didn't seem to include much Austin outreach, their reading of "community" was more broadly focused on Black-owned business





#### **Evaluation Takeaways - City**

#### **Community Wealth Building**

- Black-owned, black-led development team
- Commitment to small business development and black-owned economic development
- Limited preliminary engagement of stakeholders

#### **Professional & Technical Competence**

- Development lead has limited experience with project of this size
- Limited team experience with historic rehabilitation
- Underground parking would add to remediation costs
- Significant open space
- Quality of design work would need to improve, but underlying concept is alright

#### **Financial Feasibility**

- Doesn't appear to have extensive experience accessing complex financing
- Total project cost and City support exceed City norms



# **EVERGREEN & IMAGINE PROPOSAL**



#### Development Team

- Evergreen Redevelopment
- Imagine Group (MBE)

#### Design Team

- John Ronan Architects
- Nia Architects (MBE)

#### Construction Team

• GMA Construction (MBE)



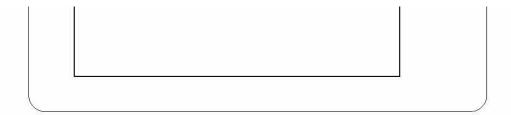
#### Proposed Uses

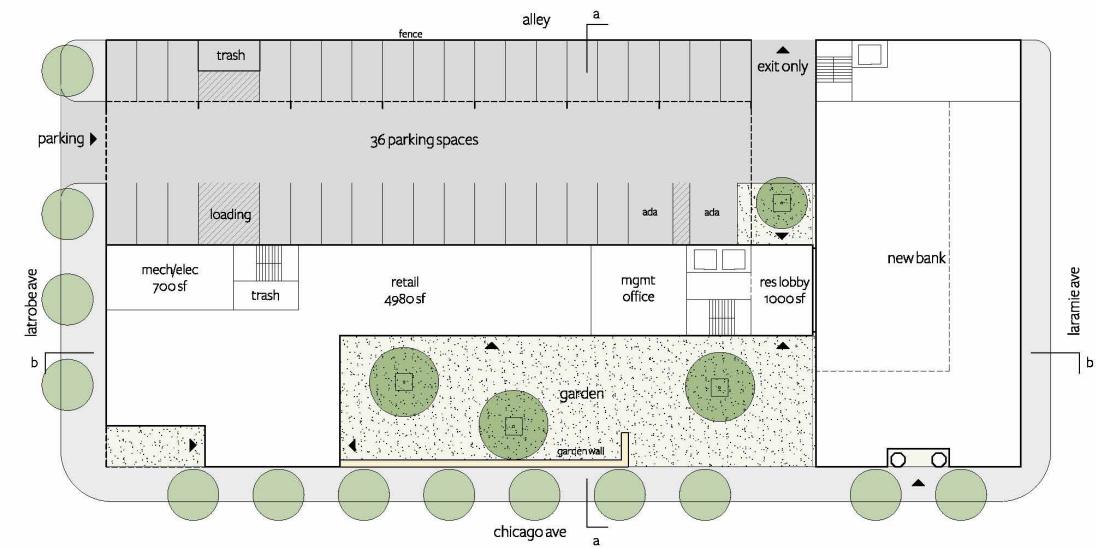
- Attract bank or community financial institution to rehabbed bank building
- Community garden & plaza space
- Mixed-income housing
- New retail tenant on western edge of site





## **Evergreen-&-Imagine**



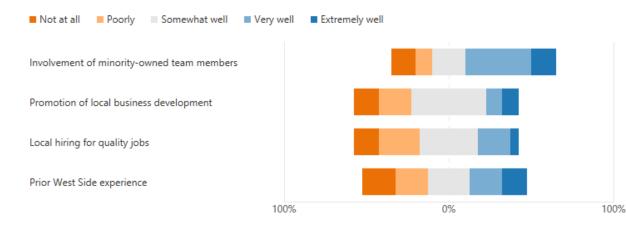




**Evaluation Takeaways - Community** 

## **2.8/5 stars** Overall Community Survey Score

#### How well did this proposal address the elements of Community Wealth Building?



#### **Community Comments**

#### What excites you?

- Black-led development team
- Bringing back a bank/credit union to this space
- The terra cotta clad new construction is at least a sympathetic design.

#### What concerns you?

- More local businesses should be included
- Besides the bank, tenants aren't fleshed out
- The uses aren't as creative and don't seem as targeted towards the needs of the community as the other proposals.
- Lack of community involvement
- Limited local wealth building opportunities



#### **Evaluation Takeaways - City**

#### **Community Wealth Building**

- Black-led development team
- Limited business space, doesn't appear to have tenants lined up
- Demonstrated overperformance of MWBE requirements
- Limited engagement of community stakeholders

#### **Professional & Technical Competence**

- Team with prior experience of similar projects
- Very detailed understanding of historic building revitalization
- Significant open space
- Strong design proposal & team

#### **Financial Feasibility**

- Demonstrated financial qualifications and access to financing
- Total project cost and City support roughly aligned with expectations
- Remediation costs may be underestimated



# AUSTIN UNITED ALLIANCE (HEARTLAND & OAK PARK REGIONAL)



## **Austin United Alliance**

#### Development Team

- Heartland Housing Alliance
- Oak Park Regional Housing Center

#### Design Team

- Valerio Dewalt Train Architecture
- Latent Design (MWBE) Architecture
- Bauer Latoza (MBE) Historic Pres.

#### Construction Team

- BOWA Construction (MBE)
- Rubinos Mesia (MBE)
- Engage Civil (MBE)
- Primera (WBE)





### Community Partners

- Chicago Blues Museum
- Root-Riot
- Mocha24
- Kaya Creative





Proposed Uses

- Chicago Blues Museum
- New bank branch within rehabbed bank building
- New cafe Mocha24 by Austin native
- Incubator & community coworking space
- Public plaza with raingarden & green roof deck
- "Community space" public multipurpose room

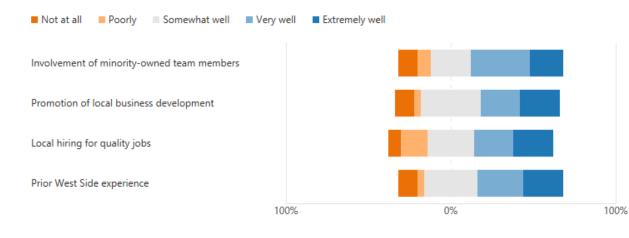




**Evaluation Takeaways - Community** 

**3.5/5 stars** Overall Community Survey Score

#### How well did this proposal address the elements of Community Wealth Building?



### **Community Comments**

#### What excites you?

- Black-led development team with ties to Austin
- Delivers amenities that are needed in the community
- Architectural design is extraordinarily thoughtful and culturally uplifting.
- Generous public space
- The Blues Museum & coffee shop could be a great attraction to the neighborhood.
- Community-owned commercial space is unique
- The incubator and co-working space

#### What concerns you?

- Not as much MWBE owned involvement as some
- The site will be owned by a non-profit organization tax concerns
- The amount of space for commercial/civic uses is smaller than I'd prefer



### **Evaluation Takeaways - City**

#### **Community Wealth Building**

- Black-led, Austin-connected team lead, rest of leadership lacks diversity
- Demonstrated commitment to small business development and local economic development
- Decent preliminary engagement of stakeholders
- Locally owned bank & commercial spaces is a wealth generating option

#### **Professional & Technical Competence**

- Team has experience with historic renovation
- Team with prior experience of similar projects
- Significant open space
- Strong design proposal & team

#### **Financial Feasibility**

- Demonstrated financial qualifications and access to financing
- Total project cost and City support roughly aligned with expectations



# SOUL CITY CENTER (BRINSHORE & WEST SIDE HEALTH)



### Development Team

- Brinshore Development
- West Side Health Authority

### • Design Team

- Urban Works
- Planning Resources

### Construction Team

• to be determined





#### Community Partners

• West Side Health Authority & Partners





### Proposed Uses

- Exhibit & educational spaces, arts venue and a community-run Soul Cafe
- A permanent Great Migration exhibit
- 8 permanent supportive housing units
- 10,000 sf public plaza
- 3,000 sf of retail in the new construction building





The Great Migration

CHICAGO DEFENDER

™Great Mioration The Great Migration

**Evaluation Takeaways - Community** 

**3.6/5 stars** Overall Community Survey Score

#### How well did this proposal address the elements of Community Wealth Building?



### **Community Comments**

#### What excites you?

- Black-led development team with ties to Austin
- Public space this provides, inside and out
- Strong community involvement
- Spaces accessible to the community
- Distinct cultural identity that fits with Austin

#### What concerns you?

- Not enough business space, low amount of permanent jobs & tax revenue
- Concern about development lead's ability to finish projects
- Little emphasis on wealth building, lack of details for long-term employment or business development, parking



### **Evaluation Takeaways - City**

#### **Community Wealth Building**

- Black-led, Austin-connected team lead, rest of leadership lacks diversity
- Incomplete small business development plan, but intends to continue community engagement
- Record of prior equitable hiring
- Decent preliminary engagement of stakeholders

#### **Professional & Technical Competence**

- Team with prior experience of similar projects
- Significant open space
- Decent design proposal & team

#### **Financial Feasibility**

- Demonstrated financial qualifications and access to financing
- Total project cost and City support roughly aligned with expectations



# **SUMAC & JUPITER DEVELOPMENT**



- Development Team
  - Jupiter Development
  - Sumac Architecture
- Design Team
  - Sumac Architecture
- Construction Team
  - to be determined



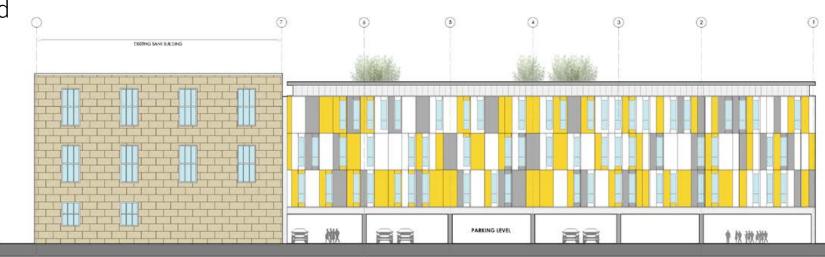


### Proposed Uses

- 14,460 sf retail space (tenants will be identified)
- Community space or non-profit office space available within rehabbed bank building

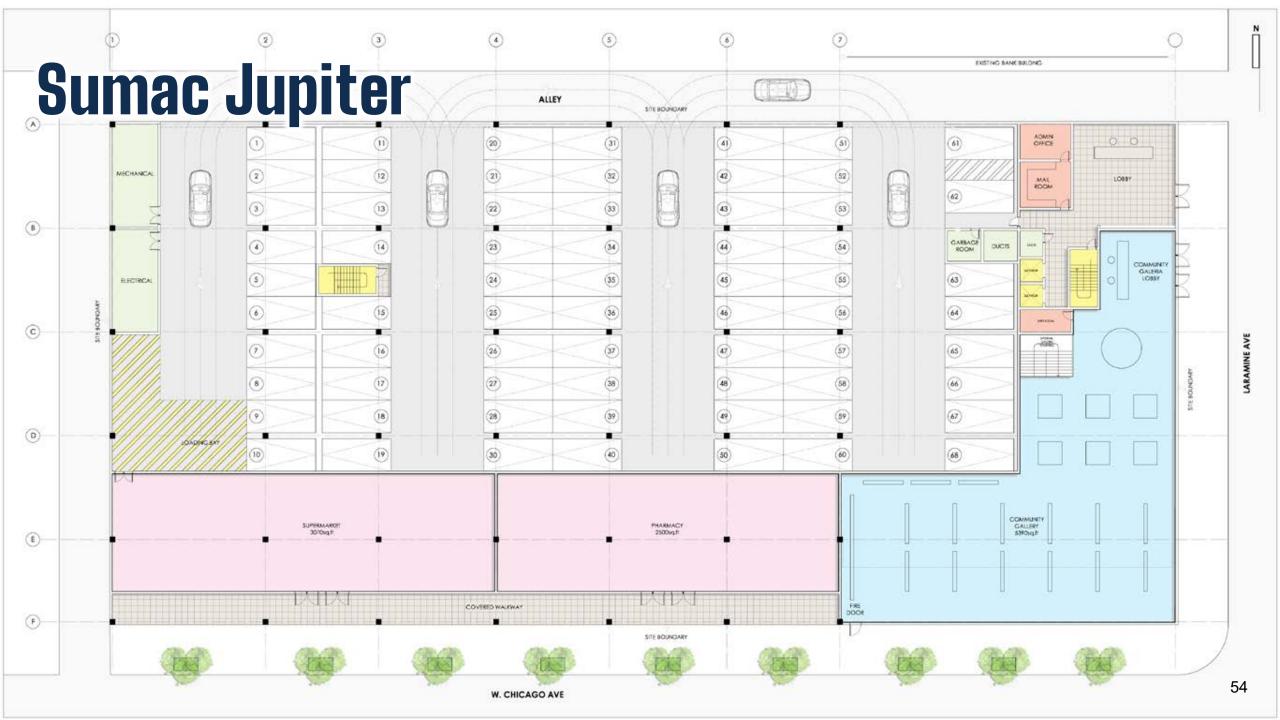


NORTH FACADE : W. CHICAGO AVE

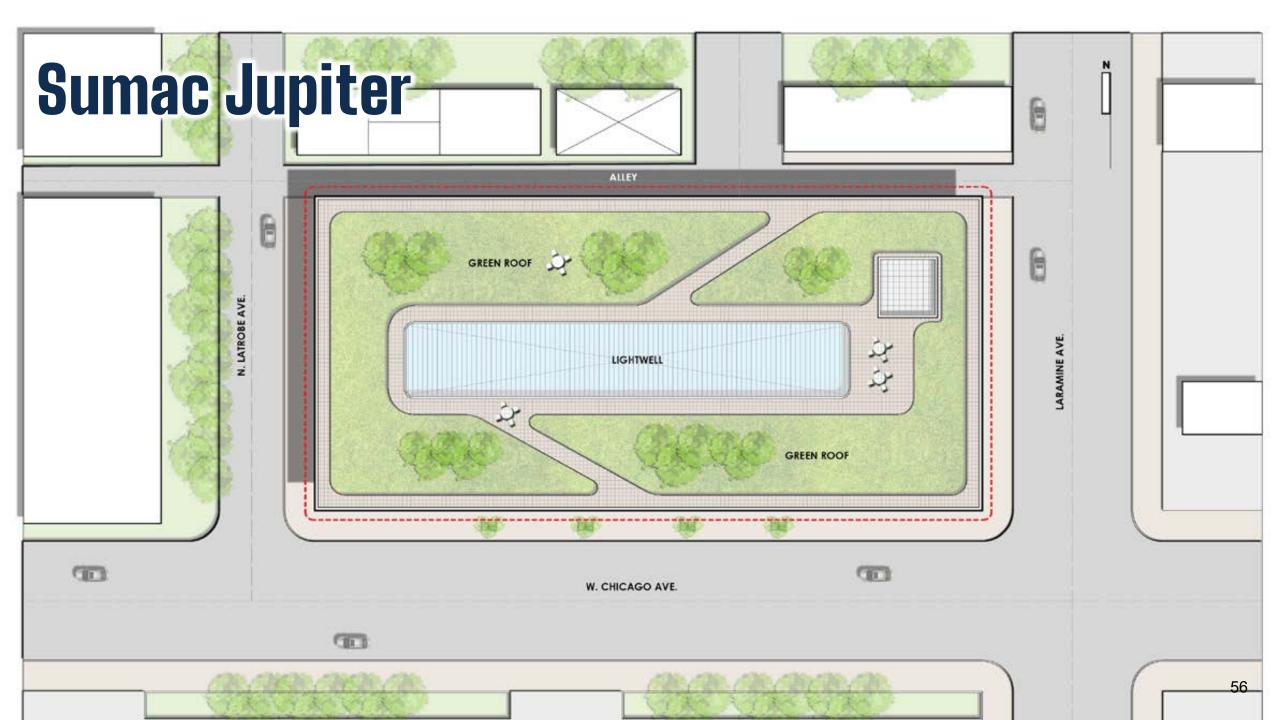


SOUTH FACADE : ALLEY





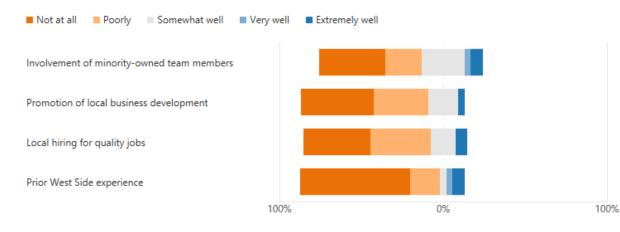




**Evaluation Takeaways - Community** 

**1.8/5 stars** Overall Community Survey Score

#### How well did this proposal address the elements of Community Wealth Building?



#### **Community Comments**

#### What excites you?

Lots of experience with property development

#### What concerns you?

• They didn't prepare themselves for this type of community project



### **Evaluation Takeaways - City**

#### **Community Wealth Building**

- Minority-led team
- No tenant commitments / interest
- Record of prior equitable hiring
- No engagement/inclusion of stakeholders

#### **Professional & Technical Competence**

- Team doesn't have historic preservation experience
- No open space

#### **Financial Feasibility**

- Demonstrated financial qualifications and access to financing
- Total project cost and City support lower than expectations
- Environmental remediation costs may be underestimated



# **SOUL CITY CITIZENS PLAZA**



### Development Team

- Rankins Group (MBE)
- Structure Group (MBE)
- Austin Community Family Center
- Inferfaith Housing Development Corp

### • Design Team

• Carol Ross Barney Architects (WBE)

### Construction Team

- BOWA Construction (MBE)
- Baso (MWBE)





### Community Partners

- Austin Community Family
  Center
- LIVE Cafe
- Front Porch Arts Center
- With An Eye PR



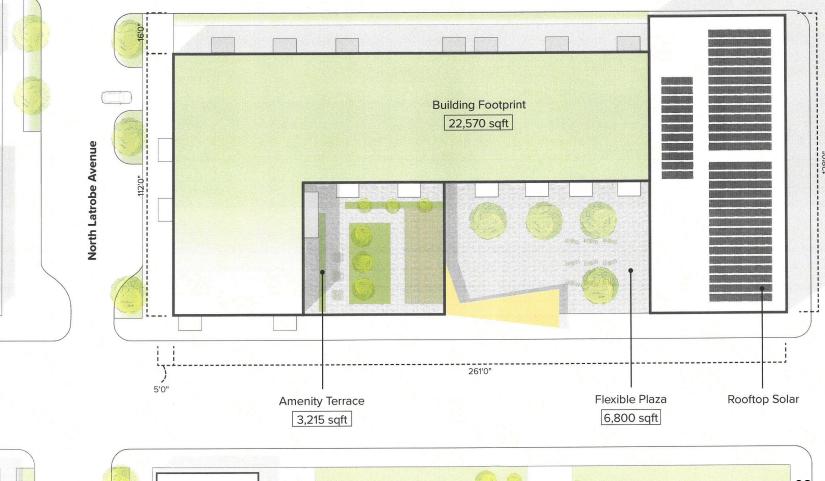


### Proposed Uses

- 2,500 sf LIVE Cafe & social incubator
- 7,000 sf business incubator on built-out 2nd floor of bank building
- New bank branch within rehabbed bank building
- National chain grocery & local pharmacy tenants (to be confirmed)

**Austin ISW Community** 

February 19, 2021 | **DRAFT – FOR DISCUSSIC** 





**Evaluation Takeaways - Community** 

**3.3/5 stars** Overall Community Survey Score

#### How well did this proposal address the elements of Community Wealth Building?



### **Community Comments**

#### What excites you?

- Black-owned development team
- Great commercial uses for the area, a pharmacy would be very helpful
- The public plaza
- Incubator space promotes long-term jobs
- Balconies on the rental units. Personal/private access to an outside space rates high with me.

#### What concerns you?

- Making a job training program an anchor tenant is too social services oriented and does not generate revenue
- There's not a lot of retail/wealth building





### **Evaluation Takeaways - City**

#### **Community Wealth Building**

- Black-owned and led development team
- Demonstrated commitment to small business development
- Record of prior equitable hiring
- Strong preliminary engagement/inclusion of stakeholders

#### **Professional & Technical Competence**

- Submittal documents suggested capacity challenges
- Team with prior experience of similar projects
- Significant open space
- Good design proposal & strong design team

#### **Financial Feasibility**

- Unclear about history of access to financing
- Total project cost and City support exceed expectations



# NEXT STEPS



# **7** Proposals Received



Holsten & New Moms



548 Development



Evergreen & Imagine



#### Austin United Alliance



#### Soul City Center





Soul City Citizens Plaza

Sumac Jupiter



# **City Review: Above 2 stars**





Holsten & New Moms 548 Development

**Evergreen & Imagine** 



#### **Austin United Alliance**



Soul City Center





Soul City Citizens Plaza

Sumac Jupiter



# **Online Survey: Above 3 stars**



**548 Development** 





Austin United Alliance Soul City Center



**Soul City Citizens Plaza** 



Holsten & New Moms



Evergreen & Imagine



Sumac Jupiter



# **Next Steps**

**Early March**: Selection & announcement of winning team March 19 Roundtable: Establish engagement strategy Additional agenda items (e.g. public realm; public safety; housing; additional opportunity sites; etc.) **April 16 Roundtable:** Continued development review Additional agenda items (e.g. public realm; public safety; housing; additional opportunity sites; etc.)

